



<b>Concordia College (Moorhead)</b> (MN)	Vice President and Dean of Student Affairs	<ul style="list-style-type: none"> <li>• Associate Dean of Student Affairs</li> </ul>	<p>Campus Life</p> <ul style="list-style-type: none"> <li>--Student Engagement</li> <li>--Residential Life and Student Responsibility</li> </ul> <p>Dining Services Counseling Center Office of Student Support Health Center Intercultural Affairs Orientation Residence Life Security/Public Safety Student Organizations Writing Center</p>
<b>Lycoming College</b> (PA)	Vice President for Student Life and Dean of Students		<p>Career Services Counseling Services Health Services Recreation and Intramurals Residential Life Safety and Security Spiritual Life and Community Service Student Programs and Leadership Development</p>
<b>Massachusetts College of Liberal Arts</b> (MA)	Vice President of Student Affairs	<ul style="list-style-type: none"> <li>• Associate Dean of Students</li> </ul>	<p>Athletics Campus Police and Public Safety Center for Service and Citizenship MountainOne Wellness Center (plus Student Counseling) Multicultural Education Resource Center Student Development and Activities Susan B. Anthony Women's Center Student Conduct Residential Life</p>
<b>St. Mary's College of Maryland</b> (MD)	Vice President for Student Affairs and Dean of Students	<ul style="list-style-type: none"> <li>• Associate Dean of Students and Director of Residence Life</li> <li>• Assistant Dean of Students and Director of Student Activities</li> </ul>	<p>Career Development Wellness Center Counseling and Psychological Services Public Safety Residential Life Student Activities Student Conduct</p>

<b>SUNY at Purchase College</b> (NY)	Vice President for Student Affairs/Associate Provost for Integrative Learning	<ul style="list-style-type: none"> <li>• Associate Dean of Student Affairs</li> </ul>	Community Engagement --Residential Life and Student Involvement Health Services Counseling Center Community Standards Wellness International Programs (inc. Study Abroad) Physical Education, Recreation and Athletics Purchase College Association – Non-profit auxiliary --Parking and Transportation, Dining Services, Book Store
<b>The University of Virginia's College at Wise</b> (VA)	Vice Chancellor for Enrollment Management and Student Life		Financial Aid Admissions Advising and Retention Residential Life Center for Student Development Student Center
<b>University of Maine at Farmington</b> (ME)	Vice President for Student/Community Services		Athletics, Fitness and Recreation Center for Student Involvement Housing Public Safety/Police Learning Assistance Center Office of Conferences and Events Student Life and Conduct Student Health Center
<b>University of North Carolina at Asheville</b> (NC)	Vice Chancellor for Student Affairs	<ul style="list-style-type: none"> <li>• Assistant Vice Chancellor for Public Safety/Chief of Police</li> <li>• Dean of Students</li> <li>• Associate Vice Chancellor for Student Affairs</li> <li>• Associate Vice Chancellor for Student Affairs Administration</li> <li>• Associate Dean of Students</li> <li>• Associate Vice President for Campus Wellness &amp; Director of Athletics &amp; Recreational Sports</li> </ul>	New Student Orientation Housing and Residential Education International Student Services Dining Service Student Activities, Involvement and Leadership Multicultural Student Programs Campus Recreation Health and Counseling Center Key Center for Community Citizenship and Service Learning Public Safety Transition and Parent Programs (-first gen students, veterans)

<b>Aspirational Peers</b>			
<b>DePauw University (IN)</b>	Vice President for Student Life	<ul style="list-style-type: none"> <li>• Dean of Students</li> <li>• Dean of Campus Life</li> <li>• Asst Dean of Students #1</li> <li>• Asst. Dean of Students #2</li> <li>• Asst. Dean of Students for Campus Living and Community Develop.</li> <li>• Asst. Dean and Director of Housing</li> <li>• Assistant to the Vice President for Student Life</li> </ul>	Dean of Students office Athletics Campus Living and Community Development Hartman House –civic engagement, spiritual life, social justice Student Support and Advocacy Intercultural Life Intervention Programs Public Safety Counseling Center Campus Life Women’s Center
<b>Gustavus Adolphus College (MN)</b>	Vice President for Student Life and Dean of Students	<ul style="list-style-type: none"> <li>• Associate Dean of Students</li> <li>• Assistant Dean of Students</li> </ul>	Dean of Students Office Wellbeing Office Counseling Center Diversity Center Health Service Campus Activities Campus Safety Residential Life Community Based Service and Learning Career Development Peer Education
<b>Kalamazoo College (MI)</b>	Vice President for Student Development and Dean of Students	<ul style="list-style-type: none"> <li>• Associate Dean of Students</li> <li>• Assistant Dean of Students and Director of Student Involvement and the Hicks Student Center</li> </ul>	Campus Dining Chapel and Office of Religious and Spiritual Life Counseling Center Intercultural Student Life Office of Disability Services Office of First-Year Experience LandSea – wilderness orientation/transition program Residential Life Security Student Conduct Student Involvement Student Health Center

<b>Macalester College (MN)</b>	Vice President for Student Affairs	<ul style="list-style-type: none"> <li>• Dean of Students</li> <li>• Associate Dean of Students</li> <li>• Assistant Dean of Students</li> <li>• Associate Dean for Student Services Director</li> <li>• Dean of Multicultural Life</li> </ul>	Athletics and Recreation Campus Activities and Operations Career Development Center Center for Religious and Spiritual Life Orientation/Commencement Disabilities Services Forensics Harassment/Bias/Sexual Assault Prevention, Support, Resources Health and Wellness Center International Student Program Multicultural Life Residential Life
<b>St. Olaf College (MN)</b>	Vice President for Student Life	<ul style="list-style-type: none"> <li>• Dean of Students</li> <li>• Associate Dean of Students for First Years and Seniors</li> <li>• Associate Dean of Students for Sophomores &amp; Juniors</li> <li>• Associate Dean of Students &amp; Director of Residential Life</li> </ul>	Dean of Students Office Residential Life Buntrock Commons (Student Center, Dining) Student Activities Campus Recreation Counseling Center Health Services Wellness Programs Public Safety and Parking

<b>Summary</b>	<b>Chief Student Affairs Officer</b>	<b>Reports to CSAO: Dean of Students/Assistant or Associate VC/VP</b>
<b>True Peers</b>	VP for Student Affairs/Dean of Students - 2 VP for Student Life/Dean of Students VP and Dean of Student Affairs VP/VC for Student Affairs - 2 VP for Student Development VP for Student Affairs/Assoc Provost for Integrative Learning VC for Enrollment Management & Student Life VP for Student/Community Services	0 positions – 3 institutions 1 position – 3 institutions 2 positions – 2 institutions 3 positions – 1 institutions 6 positions – 1 institutions  Average number of positions at this level: 1.6 Median number of positions at this level: 1
<b>Aspiration Peers</b>	VP for Student Life VP for Student Life/Dean of Students VP for Student Development/Dean of Students VP for Student Affairs VP for Student Life	2 positions – 2 institutions 4 positions – 1 institution 5 positions – 1 institution 7 positions – 1 institution Average and median number of positions at this level: 4

\* Joint reports to other areas (e.g. Academic Affairs and Facilities and Finance)

Note: We believe all offices/programs fall within Student Affairs from organizational charts and web information but have not fully confirmed all office lists. 2/4/16.