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Planning Committee

Campus Governance

5-1-2013

Planning minutes 05/01/2013

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Recommended Citation

Planning Committee, "Planning minutes 05/01/2013" (2013). *Planning Committee*. 33.
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**Planning Committee Meeting
Prairie Lounge
Wednesday, May 1, 2013**

Present: Margaret Kuchenreuther (chair), Jim Barbour, Michael Eble, Julie Eckerle, Jim Hall, Arne Kildegaard, Jane Kill, Sarah Mattson, Lowell Rasmussen, Jordan Went

Absent: Charles Cain, Leslie Meek

Guest: Nancy Helsper

- ◆ Margaret called the meeting to order. She asked for additions/corrections to the minutes from April 17, 2013; hearing none, the motion to approve passed.
- ◆ Jordan Went provided information on his cluster analysis of candidate peer institutions to the committee.

He created a linear combination by using the total rankings in an Excel file that ranked the schools on 24 key variables. He then broke the variables down to 3 categories, inputs (e.g., mean incoming student ACT score), investments (e.g., institutional spending), and outputs (e.g., 4-yr. graduation rate). By doing this he was able to run a simple cluster analysis, which broke down the schools into two clusters. These align well with the groups we've been calling aspirational, and peer.

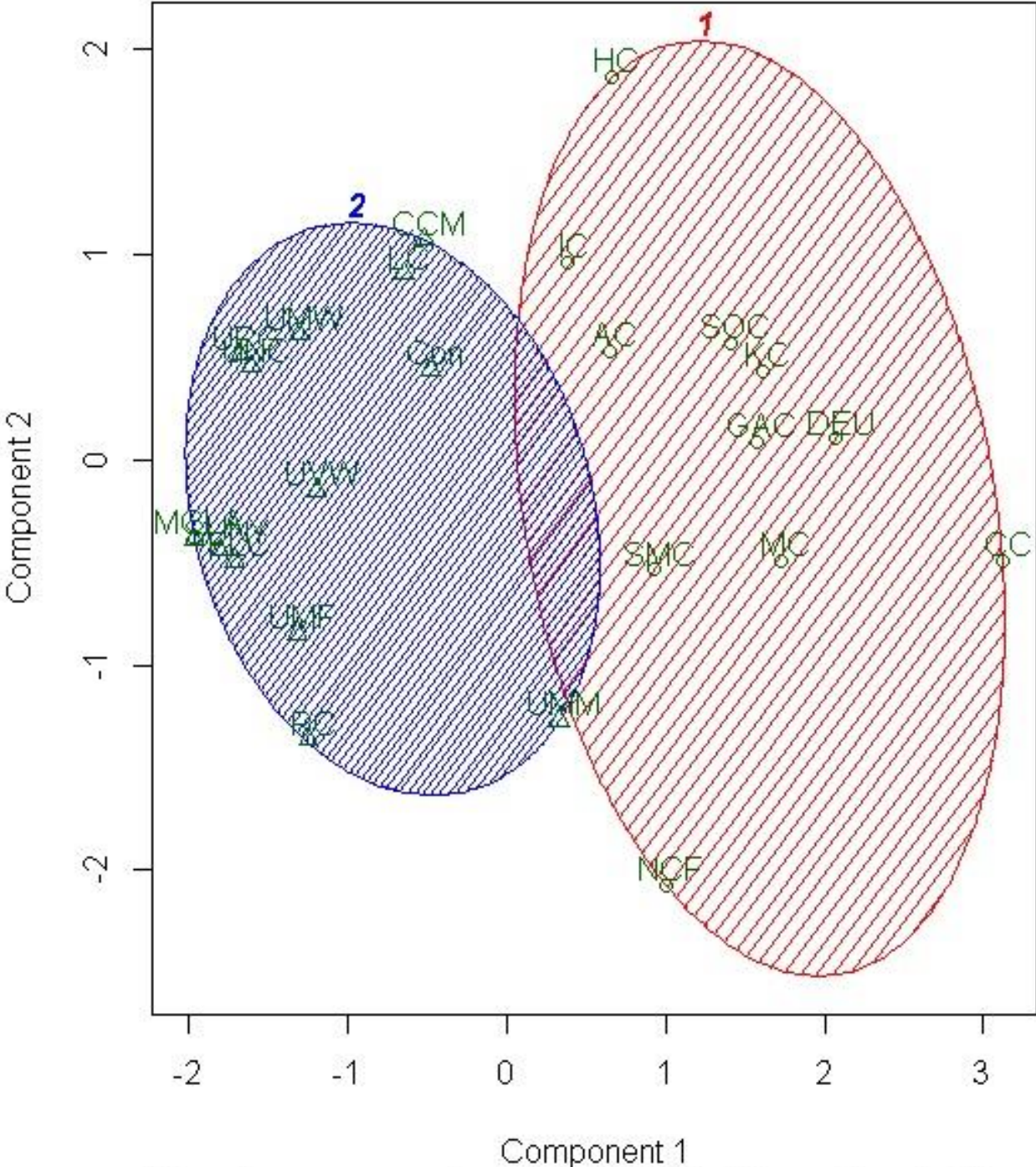
(Please see the abbreviations and cluster chart below.)

The abbreviated school reference is as follows:

| | | | |
|---------------------------------|-----|--|------|
| Carleton College | CC | University of North Carolina at Asheville | UNC |
| Depaw College | DEU | The University of Virginia's College at Wise | UVW |
| St. Olaf College | SOC | Concordia College at Moorhead | CCM |
| Macalester College | MC | Coe College | Con |
| Gustavus Adolphus College, | GAC | University of Maine at Farmington | UMF |
| St. Mary's College of Maryland | SMC | Fort Lewis College | FLC |
| Kalamazoo College | KC | SUNY at Purchase College | SUNY |
| University of Minnesota, Morris | UMM | Lycoming College | LC |
| Albion College | AC | University of Pittsburgh-Greensburg | UPG |
| Illinois College | IC | Massachusetts College of Liberal Arts | MCLA |
| New College of Florida | NCF | | |
| University of Mary Washington | UMW | | |
| Hanover College | HC | | |
| Ramapo College of New Jersey | RC | | |

This shows how the colleges are related to UMM.

CLUSPLOT(clust)



These two components explain 94.21 % of the point variability.

| Schools | Inputs | Investments | Outputs | Size (Under-grad FTE) | Ranking List | Total Rank |
|--|--------|-------------|---------|-----------------------|--|------------|
| Carleton College | 30.736 | 8.802 | 2.802 | 11 | Carleton College | 1 |
| Depaw College | 40.736 | 13.802 | 14.802 | 9 | DePauw University | 2 |
| St. Olaf College | 47.736 | 21.802 | 15.802 | 6 | Macalester College | 3 |
| Macalester College | 36.736 | 23.802 | 17.802 | 13 | Kalamazoo College | 4 |
| Gustavus Adolphus College | 42.736 | 17.802 | 21.802 | 8 | Gustavus Adolphus College | 5 |
| St. Mary's College of Maryland | 39.736 | 39.802 | 18.802 | 12 | St. Olaf College | 6 |
| Kalamazoo College | 45.736 | 12.802 | 22.802 | 19 | St. Mary's College of Maryland | 7 |
| University of Minnesota-Morris | 35.736 | 43.802 | 35.802 | 17 | New College of Florida | 8 |
| Albion College | 50.736 | 28.802 | 25.802 | 15 | Hanover College | 9 |
| Illinois College | 55.736 | 29.802 | 25.802 | 23 | Albion College | 10 |
| New College of Florida | 25.736 | 31.802 | 42.802 | 24 | Illinois College | 11 |
| University of Mary Washington | 59.736 | 58.802 | 35.802 | 2 | University of Minnesota-Morris | 12 |
| Hanover College | 62.736 | 20.802 | 19.802 | 22 | Coe College | 13 |
| Ramapo College of New Jersey | 41.736 | 61.802 | 52.802 | 1 | Concordia College at Moorhead | 14 |
| University of North Carolina at Asheville | 59.736 | 56.802 | 46.802 | 5 | Lycoming College | 15 |
| The University of Virginia's College at Wise | 52.736 | 41.802 | 60.802 | 16 | University of Mary Washington | 16 |
| Concordia College at Moorhead | 60.736 | 34.802 | 39.802 | 7 | The University of Virginia's College at Wise | 17 |
| Coe College | 54.736 | 42.802 | 36.802 | 21 | Ramapo College of New Jersey | 18 |
| University of Maine at Farmington | 46.802 | 52.802 | 58.802 | 10 | University of Maine at Farmington | 19 |
| Fort Lewis College | 51.736 | 53.802 | 62.802 | 4 | University of North Carolina at Asheville | 20 |
| SUNY at Purchase College | 52.736 | 50.802 | 67.802 | 3 | University of Pittsburgh-Greensburg | 21 |
| Lycoming College | 59.736 | 39.802 | 38.802 | 20 | Fort Lewis College | 22 |
| University of Pittsburgh-Greensburg | 60.736 | 47.802 | 57.802 | 14 | SUNY at Purchase College | 23 |
| Massachusetts College of Liberal Arts | 53.736 | 59.802 | 60.802 | 18 | Massachusetts College of Liberal Arts | 24 |

All the information we have reviewed in various forms over the last several weeks reaffirms the same basic conclusions. All information points to UMM in the same basic proximity to other institutions. The question now is how many schools we recommend for our comparison list, both aspirational and peer? This recommendation will go to the Vice Chancellor's Group and the Campus Assembly for ratification.

Carleton College has always been well separated from UMM. It is in another league; one to which we might aspire but realistically would never achieve. Therefore, it was cut from the list.

It was recommended that both Mary Washington and Ramapo be removed from contention. Neither of them is in our Carnegie Class. Mary Washington and Ramapo have graduate courses and have large student populations.

Fort Lewis seems to remain on the list as it is the only other institution having the "Native American tuition waiver." However, when reviewing all the factors this institution appears far below us in inputs and outputs. It has enough qualities making it different than Morris to exclude it from the list.

New College of Florida is also quite dissimilar from UMM. The student population is less than 900, making it a very small school. And for the purpose of this comparison its size alone makes major impacts on all levels. We will exclude it also.

As the size of the institution is important, the other two very small schools, Hanover College and Illinois College should be removed also.

Pittsburgh Greensburg is not very like UMM. They award numerous associate degrees and many of their students are commuters. Faculty is about 50/50 full and part time. This is enough to remove this institution from contention.

If we go with the recommendation of 5 aspirational and 10 peers the list would be:

Aspirational

DePauw University
Gustavus Adolphus College
Kalamazoo College
Macalester College
St. Olaf College

Peers

Albion College
Coe College
Concordia College at Moorhead
Lycoming College
Massachusetts College of Liberal Arts
St. Mary's College of Maryland
SUNY at Purchase College
The University of Virginia's College at Wise
University of Maine at Farmington
University of North Carolina at Asheville

The motion was made to approve this list. The motion seconded and approved.

Margaret thanked the committee for its hard work throughout the year and will forward this list for further consideration.

Meeting adjourned.